



2020 Budget

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2020 Budget Highlights

Taxation

2020 assessment growth compared to the previous year on average was 3.92%. Total assessment increase was \$26,236,173.

The Municipal Tax Levy will increase by 2.5% compared to 2019, which is an increase of \$132,972. The total Municipal Levy will be \$4,145,670.92.

The residential tax rate for calculating the tax levy will be decreased from last year due to the increase in assessment growth exceeding the increase in the Municipal Tax Levy. The residential tax rate is 0.66211% which is a decrease of 1.76% from 2019.

Based on the average assessment increase of 3.92%, a property assessed at \$200,000 in 2019 would see an increase in the municipal portion of taxation of \$28.18.

The Municipality recovers the cost from property owners provided with streetlights and curbside waste collection services. These charges are identified on the final tax bill only. These rates will be as follows:

Actinolite Streetlights	\$75.87 per property
Marlbank Streetlights	\$28.13 per property
Queensborough Streetlights	\$25.00 per property
Thomasburg Streetlights	\$38.47 per property
Tweed Streetlights	\$48.89 per property
Tweed Waste Collection	\$54.84 per property

User Fees

There are various changes to the user fees charged and are summarized below:

Photocopying – colour	\$1.00 per page
Commissioner of Oaths	\$10.00 for first 5 pages and \$1.00 per page thereafter
Fire Inspection	\$125.00
Arena – Prime Time	\$138.00 per hour
Arena – Non Prime Time	\$90.00 per hour

Arena – Minor Hockey/Figure Skating Prime Time	\$98.00 per hour
Arena Summer Use – Receptions	\$600.00 (includes tables and chairs) plus a damage deposit of \$250.00
Ball Diamond – Day use	\$27.00
Ball Diamond – Evening use	\$33.00
Ball Diamond – Tournaments	\$60.00
Ball Diamond – Corporate day use	\$100.00

Ball Diamond rates are no longer distinguished separately for Stoco or Marlbank usage.

The above noted increases are to help offset the costs of providing the services to the users.

Waste disposal fees are no longer charged on brush.

Water and sewer rates will increase by 1%. The minimum 3-month water charge for up to 36 cubic meters (Rate 1) is \$93.12 minimum fee plus \$1.291 per cubic meter over the base usage. The minimum 3-month sewer charge for up to 36 cubic meters (Rate 1) is \$102.69 minimum fee plus \$1.422 per cubic meter over the base usage. This is a total fee of \$195.81 minimum fee plus \$2.713 per cubic meter over the base usage.

Overall Budget Figures

Total revenues projected for the current year are \$10,723,450.35.

Total operating expenses projected for the current year are \$8,123,179.70.

Total capital costs projected for the current year are \$4,699,936.06.

There will be a transfer from reserves of \$2,099,665.41 to balance the budget this year.

Capital Projects

There are a number of capital projects planned for 2020 including some that were not able to be completed in 2019 and have carried over to 2020. Some of the projects are as follows:

Boundary Bridge Replacement (Hawkins Bay)	\$1,776,194.30
Marlbank Road – Hotmix Asphalt Reconstruction	\$1,062,000.00
Lagoon Expansion	\$560,000.00
Tractor and Boom Mower	\$266,000.00
Sand Storage Coverall Building – Stoco Yard	\$252,000.00
Marlbank Rec. Area Dome Replacement	\$94,000.00
Esker Road Gravel Pit	\$80,000.00
Tweed HVAC	\$59,020.00
Reface Fire Hall	\$50,000.00
EA and Studies to Replace Greatix Bridge	\$50,000.00

Reserves and Reserve Funds

Reserves are an allocation of surpluses set aside for specific purposes such as future capital projects and contingencies.

Reserves – 2020 beginning balance	\$ 3,774,343.49
Transfers to reserves	\$ 699,755.00
Transfers from reserves	<u>\$(1,899,565.58)</u>
Projected balance end of 2020	\$ 2,574,532.91

Reserve Funds are an allocation of surpluses that also have an asset set aside with them, generally cash or investments.

Reserve Funds – 2020 beginning balance	\$1,454,789.05
Transfers to reserve funds	\$ 334,006.00
Transfers from reserve funds	<u>\$(290,099.83)</u>
Projected balance end of 2020	\$1,498,695.22

Obligatory Reserve Funds are those that are mandated by a governing body and include Federal Gas Tax funds not yet spent and the unspent collected Parkland Fees.

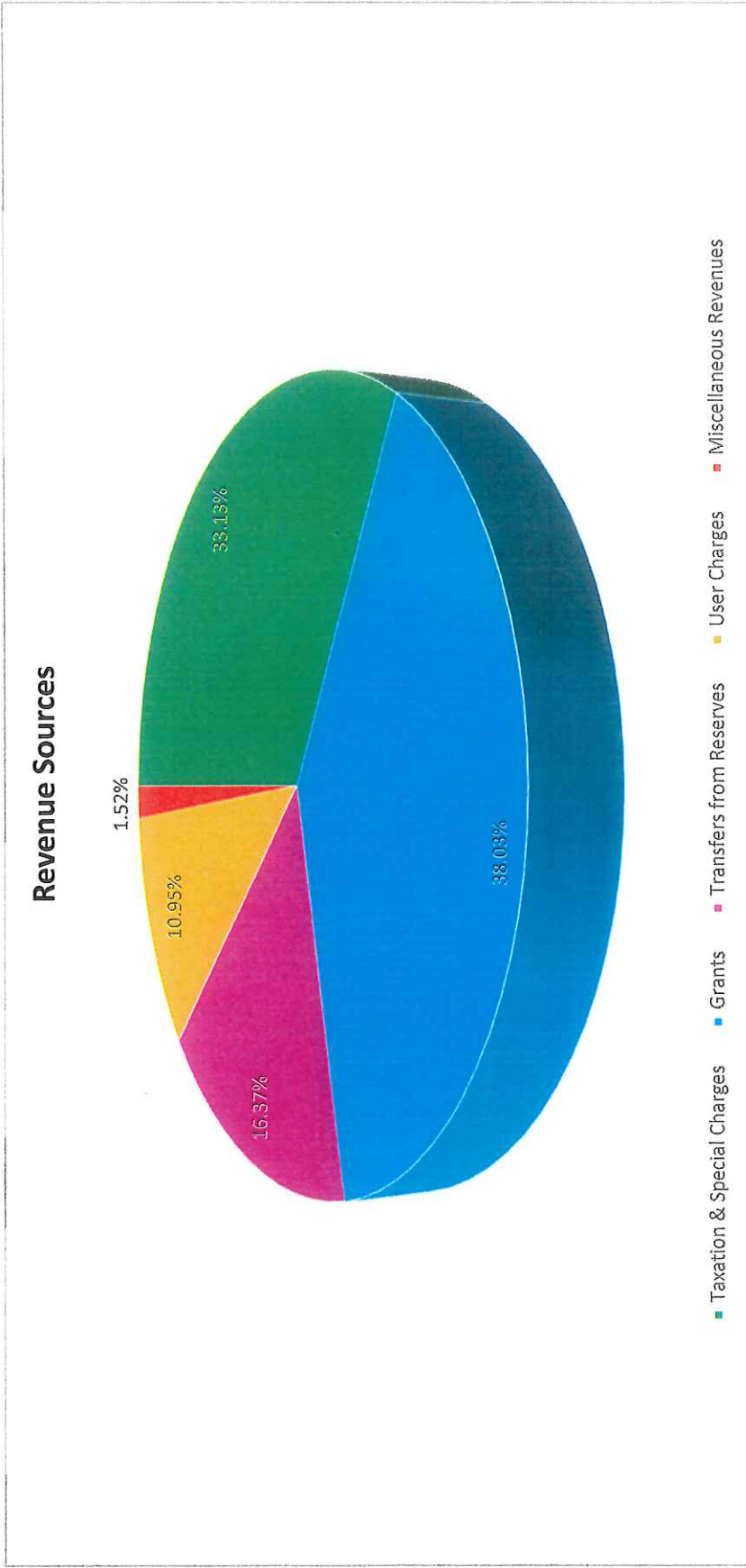
Obligatory Reserve Funds – 2020 beginning balance	\$ 633,305.58
Receipts	\$ 390,050.00
Transfers to projects	<u>\$(969,604.00)</u>
Projected balance end of 2020	\$ 53,751.58

2020 Budget Summary

Function	Department	Revenues	Operating Expenses	Capital Expenses	Surplus (Deficit)
General Government	Administration	2,769,533.02	1,059,927.96	36,490.00	1,673,115.06
Protection Services	Fire	97,930.63	490,514.63	123,000.00	(515,584.00)
	Police	-	1,108,745.00	-	(1,108,745.00)
	Animal Control	6,000.00	16,350.00	-	(10,350.00)
	Livestock Evaluation	450.00	850.00	-	(400.00)
	By-Law	-	29,950.00	-	(29,950.00)
	Conservation Authority	-	68,602.00	-	(68,602.00)
Transportation Services	Roads	3,467,433.30	2,610,278.00	3,492,194.30	(2,635,039.00)
	Asset Management	-	-	-	-
	Streetlights	40,350.00	40,350.00	-	-
	Aggregates	4,000.00	85,000.00	-	(81,000.00)
Environmental Services	Sewer	1,009,500.00	436,516.00	572,984.00	-
	Water	434,000.00	378,610.00	55,390.00	-
	Garbage Collection	49,515.00	37,015.00	-	12,500.00
	Garbage Disposal	226,000.00	428,376.00	26,000.00	(228,376.00)
	Recycling	-	81,875.00	-	(81,875.00)
Recreation & Cultural Services	Parks	183,400.13	319,163.00	284,300.00	(420,062.87)
	Actinolite	3,000.00	10,360.00	3,000.00	(10,360.00)
	Maribank	3,000.00	8,000.00	3,000.00	(8,000.00)
	Queensborough	3,000.00	9,540.00	3,000.00	(9,540.00)
	Thomasburg	3,000.00	9,778.00	3,000.00	(9,778.00)
	Arena	126,465.00	351,375.00	10,300.00	(235,210.00)
	Splash Pad	-	-	4,000.00	(4,000.00)
	Library	59,020.00	155,477.00	59,020.00	(155,477.00)
	Soccer Pitch	-	-	-	-
	Pool	2,000.00	35,500.00	7,500.00	(41,000.00)
Youth Centre	-	775.00	-	(775.00)	
Planning & Development	Community Development	175,853.76	339,858.11	16,757.76	(180,762.11)
	Tile Drainage	6,794.00	6,794.00	-	-
	Rezoning	6,000.00	500.00	-	5,500.00
	Minor Variances	1,200.00	3,100.00	-	(1,900.00)
		8,677,444.84	8,123,179.70	4,699,936.06	(4,145,670.92)

Revenue Summary

Taxation & Special Charges	33.13%	4,248,035.92
Grants	38.03%	4,876,870.43
Transfers from Reserves	16.37%	2,099,665.41
User Charges	10.95%	1,403,644.00
Miscellaneous Revenues	1.52%	194,900.00
		<u>12,823,115.76</u>

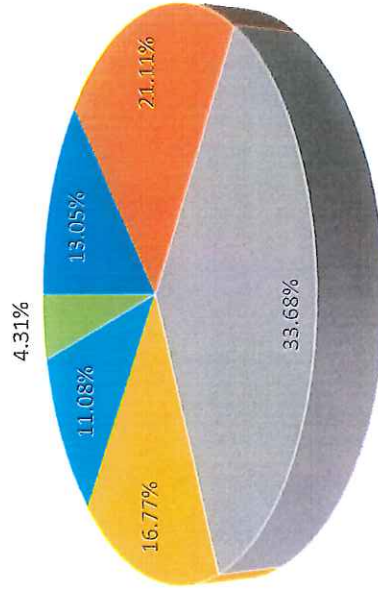


Operating Expense Summary

General Government	13.05%	1,059,927.96
Protection Services	21.11%	1,715,011.63
Transportation Services	33.68%	2,735,628.00
Environmental Services	16.77%	1,362,392.00
Recreation and Cultural Services	11.08%	899,968.00
Planning and Development	4.31%	350,252.11

8,123,179.70

Operating Expense Needs



- General Government
- Environmental Services
- Protection Services
- Recreation and Cultural Services
- Transportation Services
- Planning and Development

General Government Budget Detail

	2019 Budget	2019 Actual	2020 Budget	
01-105-40127	GRANT Others	13,000.00	58,118.98	21,000.00
01-105-40128	GRANT One-Time Provincial Pymt	597,390.00	597,390.00	50,000.00
01-105-40130	GRANT Ontario Mun. Partnership Fund	2,084,600.00	2,121,200.00	2,100,600.00
01-110-40145	ADMIN Solar Panel Revenue	6,000.00	6,479.85	6,000.00
01-110-40202	ADMIN Penalty and Interest - Taxes	125,000.00	118,031.02	118,000.00
01-110-40206	ADMIN Rentals - Halls	15,000.00	22,752.95	16,500.00
01-110-40208	ADMIN Fines / Lottery Licences	3,500.00	3,920.36	3,500.00
01-110-40210	ADMIN Marriage/Death Licences	4,200.00	4,868.00	4,200.00
01-110-40218	ADMIN Investment Income	45,000.00	97,914.34	58,400.00
01-110-40220	ADMIN Tax Certificates	11,000.00	16,725.00	12,000.00
01-110-40221	ADMIN Tax Sale - Payment Out of Court	-	9,090.70	-
01-110-40222	ADMIN Miscellaneous Receipts	13,000.00	25,487.06	10,000.00
01-110-40225	Senators Tickets Revenue	-	-	4,300.00
01-110-40228	ADMIN Tax Sale Expense Recovery	30,000.00	64,643.78	30,000.00
01-110-40400	ADMIN Transfer From Reserves	-	46,638.71	310,033.02
01-110-41020	ADMIN Supplementary - Taxation	18,000.00	113,363.27	25,000.00
	Total General Government Revenues	2,965,690.00	3,306,624.02	2,769,533.02
				-6.61%
01-110-51002	ADMIN Members Council - Remuneration	86,000.00	70,134.70	76,300.00
01-110-51004	ADMIN Members Council - Benefits	23,000.00	27,626.50	28,203.00
01-110-51006	ADMIN Members Council - Mileage	1,000.00	1,268.16	1,300.00
01-110-51008	ADMIN Members Council - Conventions	14,000.00	8,956.89	14,000.00
01-110-52000	ADMIN Salaries and Wages	354,500.00	345,273.59	351,838.00
01-110-52100	ADMIN CPP	16,500.00	16,663.02	16,520.00
01-110-52110	ADMIN EI	6,500.00	6,553.91	6,140.00
01-110-52120	ADMIN Employer Health Tax	11,000.00	11,702.31	11,452.00
01-110-52130	ADMIN OMERS	36,500.00	36,094.10	35,609.00
01-110-52140	ADMIN WSIB	13,000.00	13,031.72	14,169.00
01-110-52150	ADMIN Group Insurance	5,040.00	4,942.44	3,622.00
01-110-52160	ADMIN Extended Health care	20,000.00	19,332.28	24,725.00
01-110-52170	ADMIN RRSP	2,200.00	2,601.08	3,207.00
01-110-52180	ADMIN Dental Plan	9,500.00	11,147.48	16,875.00
01-110-52190	ADMIN Mileage	600.00	1,159.66	1,000.00
01-110-52228	ADMIN-Electronic Sign internet	650.00	567.69	650.00
01-110-53120	ADMIN Building Repair and Maintenance	15,000.00	18,703.66	15,000.00
01-110-53130	ADMIN Building Hydro	12,000.00	12,102.20	12,250.00
01-110-53140	ADMIN Water and Sewer	1,600.00	1,543.00	1,600.00
01-110-53150	ADMIN Building Fuel	7,000.00	6,489.44	7,000.00
01-110-53160	ADMIN Building Janitorial	6,300.00	7,031.92	10,000.00
01-110-53170	ADMIN Hungerford Hall / Office	1,000.00	1,070.77	1,000.00
01-110-53185	Actinolite Office	-	573.31	-
01-110-53190	ADMIN Elzevir Office	2,000.00	3,435.68	2,000.00
01-110-53200	ADMIN Misc Expense	2,000.00	(1,542.30)	2,000.00
01-110-53201	ADMIN Professional Development	5,000.00	8,230.83	
01-110-53202	ADMIN Training	800.00	243.21	8,300.00
01-110-53203	ADMIN Festivities/Ceremonies	6,000.00	6,786.51	8,400.00
01-110-53204	ADMIN Emergency Management	3,000.00	3,164.50	15,210.00
01-110-53205	ADMIN Computers & IT	11,000.00	9,764.32	11,000.00
01-110-53208	CENTRAL HASTINGS TRANSIT & HOSPICE	5,000.00	5,000.00	8,000.00
01-110-53210	ADMIN Election Expense	2,000.00	1,500.96	1,500.96
01-110-53220	ADMIN Telephone	8,000.00	7,529.22	8,000.00
01-110-53230	ADMIN Publications and Memberships	6,000.00	5,707.90	6,000.00
01-110-53240	ADMIN Office Supplies	14,000.00	15,529.61	14,000.00
01-110-53250	ADMIN Equipment Rental	21,000.00	22,385.08	28,000.00
01-110-53255	ADMIN Advertising	6,000.00	7,774.94	6,500.00
01-110-53260	ADMIN Postage	18,000.00	16,658.23	18,000.00
01-110-53270	ADMIN Insurance	54,303.00	58,483.56	95,007.00
01-110-53280	ADMIN Legal and Professional Fees	30,000.00	15,394.90	30,000.00
01-110-53287	Modernization grant expenditures	-	-	50,000.00
01-110-53290	ADMIN Bank Charges	3,800.00	5,853.00	5,500.00
01-110-53310	ADMIN Taxes Written Off	15,000.00	77,981.71	15,000.00
01-110-53320	ADMIN Tax Sale Expense	35,000.00	3,827.43	35,000.00
01-110-53330	ADMIN Audit	25,000.00	35,780.20	25,500.00
01-110-53340	ADMIN Trail - Municipal Expense	600.00	540.36	600.00
01-110-53345	ADMIN Plowing Match	750.00	415.31	750.00
01-110-53347	ADMIN Volunteer Appreciation	4,300.00	3,543.26	5,500.00
01-110-53349	Senators Tickets Expense	-	-	4,300.00
01-110-53350	ADMIN Transfer to Reserves	-	850,031.93	3,400.00
	Total General Government Operating Expenses	921,443.00	1,788,590.18	1,059,927.96
				15.03%

General Government Budget Detail

		2019 Budget	2019 Actual	2020 Budget	
01-110-58000	ADMIN Capital - Paint Admin Bldg	10,000.00	8,636.95	-	
01-110-58010	ADMIN Hungerford Hall-New Awning	10,000.00	814.08	-	
01-110-58012	Admin Bldg - Washroom Improvements	3,000.00	-	4,000.00	
01-110-58013	ADMIN Thomasburg Hall - Propane Furnace	10,000.00	3,943.20	-	
01-110-58014	ADMIN Computers & Software	5,000.00	5,081.15	-	
01-110-58024	ADMIN Building - Repair Roof	10,000.00	200.00	10,000.00	
01-110-58025	ADMIN Building repairs (door, entrance indicator/mirror	-	-	1,000.00	
01-110-58026	ADMIN Building office furniture	-	-	1,016.00	
01-110-58030	ADMIN Building dehumidifiers	-	-	474.00	
01-110-58100	CAPITAL Non-Budget Items	-	79,821.56	20,000.00	
	Total General Government Capital	48,000.00	98,496.94	36,490.00	-23.98%

Protection Services Budget Detail

	2019 Budget	2019 Actual	2020 Budget	
01-210-40400	Transfer From Reserves	-	814.08	72,930.63
01-210-40410	FIRE Revenues	25,000.00	69,352.23	25,000.00
	Total Fire Revenues	25,000.00	70,166.31	97,930.63
				291.72%
01-230-40500	ANIMAL CONTROL Dog Tags	6,000.00	7,138.00	6,000.00
	Total Animal Control Revenues	6,000.00	7,138.00	6,000.00
				0.00%
01-235-40500	LIVESTOCK VALUATION Admin Fees	450.00	630.00	450.00
	Total Livestock Valuation Revenues	450.00	630.00	450.00
				0.00%
	Total Protection Services Revenues	31,450.00	77,934.31	104,380.63
				231.89%
01-210-52000	FIRE Salaries and Wages	-	(1,043.00)	-
01-210-52015	FIRE Wages - Firefighters	45,000.00	70,876.29	87,500.00
01-210-52016	FIRE Wages - Fire Training	30,000.00	9,178.42	-
01-210-52017	FIRE Wages - Fire Standby	2,500.00	-	-
01-210-52120	FIRE Employer Health Tax	-	1,598.14	1,600.00
01-210-52140	FIRE WSIB	5,000.00	4,124.44	5,000.00
01-210-52150	FIRE Group Insurance	3,000.00	3,777.46	4,000.00
01-210-52185	FIRE Accident and Sickness	6,500.00	4,072.33	6,500.00
01-210-52210	FIRE Clothing Allowance	5,000.00	5,228.82	5,000.00
01-210-52416	FIRE Unit 1 - Pumper R&M	4,000.00	1,763.32	4,000.00
01-210-52417	FIRE Unit 2 - Tanker R&M	3,000.00	2,176.51	3,000.00
01-210-52418	FIRE Unit 3 - Van R&M	3,000.00	2,981.98	3,000.00
01-210-52419	FIRE Unit 4 - Tanker R&M	3,000.00	1,664.85	3,500.00
01-210-52420	FIRE Unit 5 - 1/2 Ton R&M	2,000.00	1,879.81	2,500.00
01-210-52421	FIRE Inspection Test/R&M	12,000.00	10,167.12	12,000.00
01-210-52510	FIRE Hydro/Water Sewer	4,000.00	3,887.18	3,500.00
01-210-52515	FIRE Firehall Fuel	3,500.00	2,987.13	3,500.00
01-210-52525	FIRE Training	15,000.00	15,214.61	20,000.00
01-210-52535	FIRE Communications	7,500.00	4,472.22	7,500.00
01-210-52540	FIRE Dispatch	12,600.00	11,785.80	12,600.00
01-210-52545	FIRE Vehicle Gas	6,500.00	3,080.71	6,500.00
01-210-52555	FIRE Building R&M	4,000.00	6,139.69	4,000.00
01-210-52560	FIRE Prevention	3,000.00	2,104.31	3,000.00
01-210-52565	FIRE Misc/Automatic Aid	5,500.00	5,166.02	5,500.00
01-210-52700	FIRE Supplies	14,000.00	8,327.69	14,286.00
01-210-52705	FIRE Medical Supplies	3,000.00	2,001.95	3,000.00
01-210-52706	FIRE Food for Firefighters	-	-	2,000.00
01-210-53203	FIRE Festivities	1,800.00	1,659.39	1,800.00
01-210-53270	FIRE Insurance	11,790.00	11,788.64	14,584.00
01-210-53280	FIRE Personal Protective Equip	15,000.00	15,388.80	17,644.63
01-210-53285	FIRE Radio/Pagers/R&M	4,000.00	3,200.72	4,000.00
01-210-53286	FIRE Mileage	1,000.00	1,096.65	1,500.00
01-210-53350	Transfer to Reserves	-	82,644.63	100,000.00
01-215-50000	JOINT FIRE SERVICE BOARD	126,400.00	120,263.22	128,000.00
	Total Fire Operating Expenses	362,590.00	419,655.85	490,514.63
				35.28%
01-220-51300	POLICING OPP	1,106,392.00	1,094,725.79	1,103,745.00
01-220-51310	POLICING CPAC	5,000.00	5,407.21	5,000.00
	Total Police Operating Expenses	1,111,392.00	1,100,133.00	1,108,745.00
				-0.24%
01-230-52000	ANIMAL CONTROL Salaries and Wages	9,500.00	8,420.73	9,500.00
01-230-52190	ANIMAL CONTROL Mileage	1,500.00	1,153.85	1,500.00
01-230-52700	ANIMAL CONTROL Supplies	550.00	826.25	550.00
01-230-52710	ANIMAL CONTROL Kennel	2,500.00	4,796.97	4,800.00
	Total Animal Control Operating Expenses	14,050.00	15,197.80	16,350.00
				16.37%
01-235-52000	LIVESTOCK EVALUATION Remuneration	500.00	675.00	500.00
01-235-52190	LIVESTOCK EVALUATION Mileage	150.00	134.46	150.00
01-235-52710	LIVESTOCK EVALUATION Misc/Supplies	200.00	-	200.00
	Total Livestock Evaluation Operating Expenses	850.00	809.46	850.00
				0.00%
01-250-52000	BYLAW Salaries and Wages	20,000.00	13,803.34	3,600.00
01-250-52700	BYLAW Supplies	150.00	-	100.00
01-255-52000	Joint By-Law	-	-	26,250.00
	Total By-Law Operating Expenses	20,150.00	13,803.34	29,950.00
				48.64%
01-270-51000	CONSERVATION AUTHORITY Levy	64,851.00	69,051.00	68,602.00
	Total Conservation Expenses	64,851.00	69,051.00	68,602.00
				5.78%
	Total Protection Services Operating Expenses	1,573,883.00	1,618,650.45	1,715,011.63
				8.97%

Protection Services Budget Detail

	2019 Budget	2019 Actual	2020 Budget	
01-210-58010	20,000.00	273.19	20,000.00	
01-210-58011	22,000.00	814.08	50,000.00	
01-210-58012	1,800.00	1,277.10	-	
01-210-58013	2,000.00	2,000.00	-	
01-210-58014	5,500.00	4,620.98	-	
01-210-58015	2,800.00	2,672.01	-	
01-210-58016	16,500.00	15,569.28	-	
01-210-58017	3,800.00	3,201.72	-	
01-210-58028	-	-	22,500.00	
01-210-58032	-	-	7,500.00	
01-210-58034	-	-	18,000.00	
01-210-58035	-	-	5,000.00	
Total Fire Capital Expenses	74,400.00	30,428.36	123,000.00	65.32%

Transportation Services Budget Detail

	2019 Budget	2019 Actual	2020 Budget	
01-105-40135	GRANT Gas Tax Revenue	366,704.00	-	929,604.00
01-105-40142	GRANT OCIF Formula Component Funding	131,010.00	131,010.00	132,396.00
01-110-40135	ADMIN Gas Tax Revenue	-	525,008.38	-
01-310-40141	ICIP Grant - Hawkins Bay Bridge	-	-	1,475,774.30
01-310-40400	Transfer From Reserves	-	537,277.64	925,659.00
01-310-40404	ROADS Receipts	4,000.00	7,113.61	4,000.00
	Total Roads Revenues	501,714.00	1,200,409.63	3,467,433.30
				591.12%
01-315-40000	FCM Grant for MAMP Studies	50,000.00	50,000.00	-
	Total Asset Management Revenues	50,000.00	50,000.00	-
				-100.00%
01-320-40045	STREETLIGHTS Special Charges	41,350.00	41,338.97	40,350.00
	Total Streetlights Revenues	41,350.00	41,338.97	40,350.00
				-2.42%
01-330-40216	PITS & QUARRIES Revenue	-	21,363.58	-
01-330-40218	AGGREGATE Investment Income	-	-	4,000.00
01-330-40400	Transfer From Reserves	-	12,876.71	-
	Total Aggregates Revenues	-	34,240.29	4,000.00
				#DIV/0!
	Total Transportation Services Revenues	593,064.00	1,325,988.89	3,511,783.30
				492.14%
01-310-52000	ROADS Salaries and Wages	580,500.00	543,686.21	593,329.00
01-310-52010	ROADS Standby Wages	3,000.00	2,750.00	3,000.00
01-310-52030	ROADS Part - Time Staff Wages	37,000.00	39,211.11	44,500.00
01-310-52040	ROADS Over Time Wages	30,000.00	33,195.65	35,000.00
01-310-52100	ROADS CPP	32,000.00	30,211.50	33,621.00
01-310-52110	ROADS EI	13,000.00	11,614.94	12,445.00
01-310-52120	ROADS Employer Health Tax	14,500.00	13,695.22	14,319.00
01-310-52130	ROADS OMERS	56,500.00	55,259.93	56,033.00
01-310-52140	ROADS WSIB	23,000.00	22,123.07	25,700.00
01-310-52150	ROADS Group Insurance	8,430.00	8,104.10	5,922.00
01-310-52160	ROADS Extended Health care	45,000.00	42,447.60	44,431.00
01-310-52170	ROADS RRSP	3,300.00	3,258.10	3,200.00
01-310-52180	ROADS Dental Plan	21,500.00	17,577.00	27,500.00
01-310-52202	ROADS Advertising	500.00	-	500.00
01-310-52206	ROADS Uniform Rental	5,000.00	5,131.60	5,000.00
01-310-52208	ROADS Clothing Allowance	3,000.00	3,267.73	3,000.00
01-310-52210	ROADS Boot Allowance	2,200.00	2,200.00	2,200.00
01-310-52212	ROADS Bridges and Culverts	12,000.00	12,690.34	12,000.00
01-310-52214	ROADS Brushing and Tree Trimming	4,000.00	3,987.73	4,000.00
01-310-52216	ROADS Dust Reduction	105,000.00	107,251.25	105,000.00
01-310-52218	ROADS Gravel Resurfacing	275,000.00	242,176.31	275,000.00
01-310-52220	ROADS Sanding and Salting	275,000.00	298,785.95	275,000.00
01-310-52222	ROADS Culvert Thawing	35,000.00	2,871.01	2,500.00
01-310-52224	ROADS Hardtop Patching	17,000.00	16,510.59	17,000.00
01-310-52226	ROADS Shoulder Maintenance	2,000.00	656.86	2,000.00
01-310-52228	ROADS Signs and 911	7,000.00	5,981.51	7,000.00
01-310-52232	ROADS Line Painting	34,000.00	30,823.05	40,000.00
01-310-52234	ROADS Standby	36,000.00	45,741.12	55,000.00
01-310-52236	ROADS O/S Grass Mowing	-	-	30,000.00
01-310-52238	ROADS O/S Rental Ditching	-	-	9,570.00
01-310-52242	ROADS O/S Snow Plowing	85,000.00	94,478.59	85,000.00
01-310-52244	ROADS O/S Sweeping	30,000.00	25,948.80	30,000.00
01-310-52246	ROADS O/S Grading	10,000.00	14,597.47	2,000.00
01-310-52250	ROADS Garage R&M	6,000.00	10,944.06	6,000.00
01-310-52252	ROADS Shop / Works Utilities	15,000.00	17,488.97	15,000.00
01-310-52254	ROADS Shop / Works Fuel	20,000.00	21,126.87	20,000.00
01-310-52256	ROADS Shop / Works Supplies	15,000.00	11,373.38	19,239.00
01-310-52258	ROADS Shop / Works Telephone / Radio	15,000.00	11,597.62	11,000.00
01-310-52262	ROADS Gas and Oil	45,000.00	40,346.47	45,000.00
01-310-52264	ROADS Diesel Fuel	150,000.00	154,460.91	150,000.00
01-310-52300	ROADS Grass Mower (On Tractor #41)	2,000.00	603.11	2,000.00
01-310-52305	ROADS Truck #1 - 2017 Mack	5,000.00	1,820.36	5,000.00
01-310-52310	ROADS Truck #20 - 2015 Mack	5,000.00	4,199.16	5,000.00
01-310-52320	ROADS Truck #60 - 2009 Ford Sterling	10,000.00	19,427.08	15,000.00
01-310-52325	ROADS Truck #40 - 2012 Intern	10,000.00	11,389.68	15,000.00
01-310-52327	ROADS Truck #2 - 2012 Blue 3/4 Ton	4,000.00	655.98	4,000.00
01-310-52328	ROADS Truck #70 - 2015 Mack	7,000.00	12,207.45	7,000.00
01-310-52330	ROADS Truck #10 - 2011 Intern	10,000.00	17,621.58	10,000.00
01-310-52332	ROADS Truck #4 - 2006 One Ton Blue	4,000.00	2,511.53	4,000.00
01-310-52335	ROADS Truck #3 - 2007 Two Ton Black	6,000.00	2,968.49	4,000.00
01-310-52340	ROADS Truck #301 - 2016 Blue Ford 1/2 Ton	3,000.00	1,344.16	3,000.00

Transportation Services Budget Detail

	2019 Budget	2019 Actual	2020 Budget		
01-310-52345	ROADS Truck #302 - 2014 Dodge	3,000.00	1,869.44	3,000.00	
01-310-52350	ROADS Truck #300 - 2008 Blue Ford Pickup	3,000.00	1,877.83	3,000.00	
01-310-52352	ROADS Truck #5 - 2010 Dodge	3,000.00	3,773.00	3,000.00	
01-310-52355	ROADS Float - 1994	1,000.00	-	1,000.00	
01-310-52360	ROADS Grader #21 - 2000 740 Volvo	15,000.00	13,733.62	15,000.00	
01-310-52365	ROADS Grader 2019 Cat	-	-	5,000.00	
01-310-52370	ROADS Loader #31 - L70 Volvo	3,000.00	13,076.02	3,000.00	
01-310-52372	ROADS Loader #35 - 2013 John Deere	3,000.00	5,339.67	13,000.00	
01-310-52375	ROADS Excavator	8,000.00	8,282.35	8,000.00	
01-310-52380	ROADS Tractor #41 - New Holland	3,000.00	101.96	3,000.00	
01-310-52385	ROADS Backhoe #51 - 580	6,000.00	4,871.10	6,000.00	
01-310-52392	ROADS Sidewalk Plow #54	2,000.00	2,604.62	2,000.00	
01-310-52400	ROADS Grader Plow Steel	25,000.00	25,041.96	25,000.00	
01-310-52405	ROADS Equipment R&M	1,000.00	77.43	1,000.00	
01-310-52415	ROADS Skootamatta Lane Agreement	60,000.00	48,332.06	30,000.00	
01-310-52420	ROADS Truck Licenses	15,000.00	13,553.50	15,000.00	
01-310-52422	ROADS GPS System	6,000.00	8,426.67	7,000.00	
01-310-52425	ROADS Sidewalks R&M	1,000.00	-	1,000.00	
01-310-52816	ROADS Shop / Works property tax	-	-	1,017.00	
01-310-53201	ROADS Professional Development	2,500.00	2,506.96	-	
01-310-53202	ROADS Training	3,000.00	518.97	5,500.00	
01-310-53270	ROADS Insurance	40,420.00	41,342.19	44,646.00	
01-310-53350	Transfer to Reserves	-	293,544.00	214,106.00	
	Total Roads Operating Expenses	2,337,350.00	2,566,994.55	2,610,278.00	11.68%
01-315-50000	MAMP Studies-Road, Water, Wastewater	50,000.00	58,725.70	-	
	Total Asset Management Operating Expenses	50,000.00	58,725.70	-	-100.00%
01-320-54000	STREETLIGHTS Utilities - Tweed	10,000.00	8,528.16	10,000.00	
01-320-54002	STREETLIGHTS R&M - Tweed	1,000.00	528.02	1,000.00	
01-320-54004	STREETLIGHTS R&M - Actinolite	2,200.00	1,814.75	2,200.00	
01-320-54006	STREETLIGHTS R&M - Queensborough	900.00	758.93	900.00	
01-320-54008	STREETLIGHTS R&M - Marlbank	2,000.00	2,472.66	2,000.00	
01-320-54010	STREETLIGHTS R&M - Thomasburg	2,000.00	1,705.37	2,000.00	
01-320-54012	STREETLIGHTS R&M - Stoco	250.00	198.53	250.00	
01-320-54050	STREETLIGHTS Traffic Lights Utilities	15,000.00	14,257.51	15,000.00	
01-320-54052	STREETLIGHTS Traffic Lights R&M	7,000.00	9,382.69	7,000.00	
	Total Streetlights Operating Expenses	40,350.00	39,646.62	40,350.00	0.00%
01-330-53200	PITS & QUARRIES Expense	1,000.00	1,773.67	1,000.00	
01-330-53350	Transfer to Reserves	-	31,981.43	4,000.00	
01-330-58000	GRAVEL PIT Broek Pit Rehabilitation	-	(0.01)	-	
01-330-58014	GRAVEL PIT Esker Rd Pit Licence	50,000.00	12,876.71	80,000.00	
	Total Aggregates Operating Expenses	51,000.00	46,631.80	85,000.00	66.67%
	Total Transportation Operating Expenses	2,478,700.00	2,711,998.67	2,735,628.00	10.37%
01-310-58010	ROADS 2019 Gräder	375,000.00	380,993.33	-	
01-310-58013	ROADS Six Propane Furnaces	25,000.00	40,308.15	-	
01-310-58100	ROADS Tar/Chip Sulphide Road	445,000.00	406,403.10	-	
01-310-58102	ROADS CAPITAL - Marlbank Road	-	-	1,062,000.00	
01-310-58106	ROADS CAPITAL - Hawkins Bay Bridge	1,400,000.00	93,783.92	1,776,194.30	
01-310-58107	ROADS Rapids Road Bridge to Culvert	60,000.00	82,648.87	-	
01-310-58112	Rapids Road	-	-	86,000.00	
01-310-58113	Greatix Bridge	-	-	50,000.00	
01-310-58128	ROADS - Spring Street	368,000.00	289,385.38	-	
01-310-58129	Tractor and boom mower	-	-	266,000.00	
01-310-58130	Sand Storage Building - Stoco	-	-	252,000.00	
	Total Roads Capital Expenses	2,673,000.00	1,293,522.75	3,492,194.30	30.65%

Environmental Services Budget Detail

	2019 Budget	2019 Actual	2020 Budget	
01-410-40035	440,000.00	433,849.13	445,000.00	
01-410-40204	4,500.00	3,843.77	4,500.00	
01-410-40400	-	-	560,000.00	
Total Sewer Revenues	444,500.00	437,692.90	1,009,500.00	127.11%
01-420-40036	425,000.00	411,310.41	430,000.00	
01-420-40204	4,000.00	4,123.16	4,000.00	
Total Water Revenues	429,000.00	415,433.57	434,000.00	1.17%
01-430-40040	36,000.00	35,948.36	37,015.00	
01-430-40218	-	12,424.31	12,500.00	
Total Garbage Collection Revenues	36,000.00	48,372.67	49,515.00	37.54%
01-430-40216	250,000.00	189,060.68	200,000.00	
01-440-40400	-	111,193.25	26,000.00	
Total Garbage Disposal Revenues	250,000.00	300,253.93	226,000.00	-9.60%
Total Environmental Services Revenues	1,159,500.00	1,201,753.07	1,719,015.00	48.25%
01-410-52000	30,600.00	29,316.90	30,600.00	
01-410-53130	20,000.00	18,638.98	20,000.00	
01-410-53270	5,060.00	5,052.28	-	
01-410-53350	-	192,477.84	264,916.00	
01-410-54102	5,000.00	1,785.58	5,000.00	
01-410-54104	1,000.00	2,204.50	6,000.00	
01-410-54118	110,000.00	105,199.80	110,000.00	
Total Sewer Operating Expenses	171,660.00	354,675.88	436,516.00	154.29%
01-420-52000	64,900.00	62,158.90	64,900.00	
01-420-52202	1,000.00	-	5,000.00	
01-420-53130	30,000.00	29,229.21	30,000.00	
01-420-53270	15,160.00	15,156.83	-	
01-420-53350	-	70,983.44	71,839.00	
01-420-54106	8,000.00	21,271.37	10,000.00	
01-420-54108	1,000.00	988.75	1,000.00	
01-420-54110	1,000.00	6,403.90	1,000.00	
01-420-54112	155,000.00	154,176.26	155,000.00	
01-420-54113	35,000.00	32,130.72	35,000.00	
01-420-54114	1,500.00	1,296.56	1,500.00	
01-420-54116	1,000.00	1,055.79	1,000.00	
01-420-52816	-	-	2,371.00	
Total Water Operating Expenses	313,560.00	394,851.73	378,610.00	20.75%
01-430-52221	36,000.00	36,589.04	37,015.00	
01-430-53350	-	201,039.99	-	
Total Garbage Collection Operating Expenses	36,000.00	237,629.03	37,015.00	2.82%
01-440-52000	119,000.00	109,594.55	118,576.00	
01-440-52100	5,500.00	4,913.17	5,972.00	
01-440-52110	2,500.00	2,250.79	2,325.00	
01-440-52120	2,500.00	2,382.67	2,463.00	
01-440-52130	-	-	5,107.00	
01-440-52140	4,000.00	3,848.93	4,421.00	
01-440-52150	1,075.00	1,074.56	768.00	
01-440-52160	8,000.00	11,082.83	12,066.00	
01-440-52170	8,100.00	7,841.67	2,894.00	
01-440-52180	3,500.00	5,319.65	7,500.00	
01-440-52200	3,000.00	8,025.03	3,000.00	
01-440-52202	600.00	443.77	600.00	
01-440-52206	2,400.00	2,469.11	2,400.00	
01-440-52211	22,000.00	22,865.26	22,000.00	
01-440-52215	15,000.00	23,269.20	15,000.00	
01-440-52235	3,000.00	2,062.84	3,000.00	
01-440-52238	3,000.00	7,895.47	3,000.00	
01-440-52816	-	-	2,451.00	
01-440-53202	1,000.00	-	1,000.00	
01-440-53240	500.00	318.18	500.00	
01-440-53242	90,000.00	98,095.61	90,000.00	
01-440-53270	-	-	833.00	
01-440-53350	-	-	122,500.00	
Total Garbage Disposal Operating Expenses	294,675.00	313,753.29	428,376.00	45.37%
01-450-52225	90,000.00	77,206.12	81,875.00	
Total Recycling Operating Expenses	90,000.00	77,206.12	81,875.00	-9.03%
Total Environmental Services Operating Expenses	905,895.00	1,378,116.05	1,362,392.00	50.39%

Environmental Services Budget Detail

	2019 Budget	2019 Actual	2020 Budget	
01-410-58000 SANITARY SEWER Alexander St Development	6,000.00	-	-	
01-410-58021 SANITARY SEWER Lagoon Development	100,000.00	79,314.48	560,000.00	
01-410-58022 SANITARY SEWER OCWA	12,524.00	3,702.54	12,984.00	
Total Sewer Capital Expenses	118,524.00	83,017.02	572,984.00	383.43%
01-420-58011 WATER Water meters & hydrants & valves	-	-	26,000.00	
01-420-58018 SEWER Environmental Assessment	5,000.00	423.06	-	
01-420-58022 WATER OCWA	15,660.00	20,158.78	29,390.00	
Total Water Capital Expenses	20,660.00	20,581.84	55,390.00	168.10%
01-440-58000 GARBAGE DISPOSAL Biu Metric Capital	42,000.00	13,097.64	26,000.00	
Total Garbage Disposal Capital Expenses	42,000.00	13,097.64	26,000.00	-38.10%
Total Environmental Services Capital Expenses	181,184.00	116,696.50	654,374.00	261.17%

Recreation and Cultural Services Budget Detail

	2019 Budget	2019 Actual	2020 Budget	
01-510-40129	PARKS - Downtown Revitalization grant	-	-	5,700.13
01-510-40152	Parks - Insurance Grants	-	-	5,000.00
01-510-40157	PARKS - Kiwanis Donations	-	24,490.00	-
01-510-40158	PARKS - Other Grants	-	-	84,000.00
01-510-40400	Transfer From Reserves	-	7,681.22	44,000.00
01-510-40702	RECREATION Revenue	4,700.00	13,483.06	4,700.00
01-630-40216	PARKLAND Revenue	4,250.00	-	40,000.00
	Total Parks Revenues	8,950.00	45,654.28	183,400.13 1949.16%
01-512-40400	Transfer From Reserves	-	1,985.45	3,000.00
	Total Actinolite Revenues	-	1,985.45	3,000.00 #DIV/0!
01-514-40400	Transfer From Reserves	-	1,667.50	3,000.00
	Total Marlbank Revenues	-	1,667.50	3,000.00 #DIV/0!
01-516-40400	Transfer From Reserves	-	2,518.31	3,000.00
	Total Queensborough Revenues	-	2,518.31	3,000.00 #DIV/0!
01-518-40222	HAMLET REC Thomasburg Spring Garden	1,000.00	-	-
01-518-40400	Transfer From Reserves	-	6,842.07	3,000.00
01-518-40800	Thomasburg Beautification - Donations	-	430.00	-
	Total Thomasburg Revenues	1,000.00	7,272.07	3,000.00 200.00%
01-520-40400	Transfer From Reserves	-	-	3,265.00
01-520-40602	ARENA Hall Rentals	1,500.00	750.00	1,000.00
01-520-40604	ARENA Ice Rentals	46,000.00	44,254.05	46,000.00
01-520-40606	ARENA Minor Hockey Rentals	57,000.00	31,876.98	57,000.00
01-520-40608	ARENA Figure Skating Rentals	10,000.00	14,213.65	10,000.00
01-520-40610	ARENA Tournament Rentals	3,500.00	3,515.93	3,500.00
01-520-40612	ARENA Miscellaneous Revenues	1,000.00	1,100.40	1,000.00
01-520-40614	ARENA Sign Rentals	4,700.00	(521.51)	4,700.00
	Total Arena Revenues	123,700.00	95,189.50	126,465.00 2.24%
01-525-40222	SPLASH PAD Donations	3,000.00	16,259.14	-
	Total Splash Pad Revenues	3,000.00	16,259.14	- -100.00%
01-530-40400	Transfer From Reserves	-	-	59,020.00
	Total Library Revenues	-	-	59,020.00 #DIV/0!
01-550-40222	TWEED SOCCER PITCH Revenue	-	6,289.44	-
	Total Soccer Pitch Revenues	-	6,289.44	- #DIV/0!
01-555-40221	SWIMMING POOL Fundraising Revenue	-	4.42	-
01-555-40222	SWIMMING POOL Donations Revenue	2,000.00	3,050.00	2,000.00
	Total Pool Revenues	2,000.00	3,054.42	2,000.00 0.00%
	Total Recreation Revenues	138,650.00	179,890.11	382,885.13 176.15%
01-510-52000	PARKS Salaries and Wages	105,000.00	112,162.34	111,235.00
01-510-52100	PARKS CPP	4,800.00	5,224.98	5,336.00
01-510-52110	PARKS EI	2,100.00	2,336.28	2,099.00
01-510-52120	PARKS Employer Health Tax	2,200.00	2,252.56	2,184.00
01-510-52130	PARKS OMERS	6,000.00	7,489.55	7,430.00
01-510-52140	PARKS WSIB	3,600.00	3,638.73	3,920.00
01-510-52150	PARKS Group Insurance	1,000.00	1,038.71	753.00
01-510-52160	PARKS Extended Health Care	6,000.00	5,877.38	6,049.00
01-510-52180	PARKS Dental Plan	2,500.00	2,901.63	3,750.00
01-510-52190	PARKS Mileage	200.00	-	200.00
01-510-52210	PARKS Boot/Clothing Allowance	800.00	1,414.88	1,400.00
01-510-52510	PARKS Hydro/Water Sewer	9,500.00	10,348.85	9,500.00
01-510-52545	PARKS Gas	7,500.00	7,871.60	7,500.00
01-510-52605	PARKS Communications	1,000.00	1,044.49	1,000.00
01-510-52816	PARKS Property Tax	-	-	1,527.00
01-510-52900	PARKS Ball Diamond R&M	2,500.00	2,713.77	2,500.00
01-510-52901	PARKS Fairgrounds R&M	2,000.00	1,122.22	2,000.00
01-510-52902	PARKS Soccer Field R&M	4,000.00	3,251.44	4,000.00
01-510-52905	PARKS Splash Pad	23,000.00	18,159.34	23,000.00

Recreation and Cultural Services Budget Detail

		2019 Budget	2019 Actual	2020 Budget	
01-510-52910	PARKS Supplies	1,700.00	1,978.80	2,000.00	
01-510-52915	PARKS Equipment	5,000.00	4,100.31	5,000.00	
01-510-52930	PARKS Repair and Maintenance	6,500.00	3,859.65	6,500.00	
01-510-52933	PARKS Weed Harvesting	9,000.00	8,395.00	9,000.00	
01-510-53202	PARKS Training	-	-	1,500.00	
01-510-53270	PARKS Insurance	12,650.00	12,630.69	24,780.00	
01-510-53350	Transfer to Reserves	-	84,855.23	75,000.00	
	Total Parks Operating Expenses	218,550.00	304,668.43	319,163.00	46.04%
01-512-52909	HAMLET REC Actinolite Operating Grant	2,000.00	2,978.57	2,000.00	
01-512-52910	HAMLET REC Actinolite Beautification	3,000.00	1,985.45	3,000.00	
01-512-53270	ACTINOLITE HALL Insurance	-	-	1,860.00	
01-512-53350	Transfer to Reserves	-	6,000.00	3,000.00	
01-512-54126	HAMLET REC Actinolite Hall Water Testing	500.00	1,384.83	500.00	
	Total Actinolite Operating Expenses	5,500.00	12,348.85	10,360.00	88.36%
01-514-52909	HAMLET REC Marlbank Operating Grant	2,000.00	602.62	2,000.00	
01-514-52910	HAMLET REC Marlbank Beautification	3,000.00	1,667.50	3,000.00	
01-514-53350	Transfer to Reserves	-	6,000.00	3,000.00	
	Total Marlbank Operating Expenses	5,000.00	8,270.12	8,000.00	60.00%
01-516-52909	HAMLET REC Queensborough Operating Grant	2,000.00	2,050.13	2,000.00	
01-516-52910	HAMLET REC Queensborough Beautification	3,000.00	1,441.61	3,000.00	
01-516-53270	QUEENSBOROUGH HALL Insurance	-	-	1,040.00	
01-516-53350	Transfer to Reserves	-	6,000.00	3,000.00	
01-516-54128	HAMLET REC Queensborough Water Testing	500.00	289.66	500.00	
	Total Queensborough Operating Expenses	5,500.00	9,781.40	9,540.00	73.45%
01-518-52909	HAMLET REC Thomasburg Operating Grant	2,000.00	2,065.38	2,000.00	
01-518-52910	HAMLET REC Thomasburg Beautification	3,000.00	1,514.93	3,000.00	
01-518-53270	THOMASBURG HALL Insurance	-	-	1,278.00	
01-518-53350	Transfer to Reserves	-	6,430.00	3,000.00	
01-518-54130	HAMLET REC Thomasburg Hall Water Testing	500.00	728.78	500.00	
	Total Thomasburg Operating Expenses	5,500.00	10,739.09	9,778.00	77.78%
01-520-52000	ARENA Salaries and Wages	107,000.00	99,572.29	111,235.00	
01-520-52100	ARENA CPP	4,900.00	4,976.02	5,336.00	
01-520-52110	ARENA EI	2,100.00	2,026.59	2,099.00	
01-520-52120	ARENA Employer Health Tax	2,000.00	2,042.89	2,184.00	
01-520-52130	ARENA OMERS	9,000.00	7,918.95	7,430.00	
01-520-52140	ARENA WSIB	3,200.00	3,300.08	3,920.00	
01-520-52150	ARENA Group Insurance	1,200.00	1,038.70	753.00	
01-520-52160	ARENA Extended Health Care	7,000.00	5,877.34	6,049.00	
01-520-52180	ARENA Dental Plan	2,500.00	2,816.11	3,750.00	
01-520-52202	ARENA Office Supplies	200.00	102.57	200.00	
01-520-52535	ARENA Telephone	1,700.00	1,139.03	1,400.00	
01-520-52700	ARENA Supplies	2,200.00	1,640.39	5,465.00	
01-520-52805	ARENA Hydro	40,000.00	43,629.28	40,000.00	
01-520-52810	ARENA Water and Sewer	7,700.00	7,542.22	7,700.00	
01-520-52820	ARENA Fuel	8,000.00	8,533.55	8,000.00	
01-520-52830	ARENA Zamboni	4,000.00	2,160.68	4,000.00	
01-520-52835	ARENA Equipment R&M	600.00	162.56	600.00	
01-520-52840	ARENA Building R&M	16,500.00	19,238.15	16,500.00	
01-520-52845	ARENA Plant R&M	14,500.00	20,803.96	14,500.00	
01-520-52855	ARENA Dues and Fees	1,000.00	947.31	1,000.00	
01-520-53202	ARENA Training	1,500.00	1,162.54	1,500.00	
01-520-53270	ARENA Insurance	26,104.00	26,103.42	31,754.00	
01-520-53350	Transfer to Reserves	-	24,500.00	76,000.00	
	Total Arena Operating Expenses	262,904.00	287,234.63	351,375.00	33.65%
01-530-53270	LIBRARY Insurance	6,740.00	6,736.37	1,477.00	
01-530-56340	LIBRARY Municipal Grant	151,000.00	151,000.00	154,000.00	
	Total Library Operating Expenses	157,740.00	157,736.37	155,477.00	-1.43%
01-550-53350	Transfer to Reserves	-	6,289.44	-	
	Total Soccer Pitch Operating Expenses	-	6,289.44	-	#DIV/0!

Recreation and Cultural Services Budget Detail

	2019 Budget	2019 Actual	2020 Budget	
01-555-53200 SWIMMING POOL Operational Expense	35,000.00	34,777.80	35,500.00	
Total Pool Operating Expenses	35,000.00	34,777.80	35,500.00	1.43%
01-710-53400 YOUTH CENTRE Municipal Expense	775.00	771.64	775.00	
Total Youth Centre Operating Expenses	775.00	771.64	775.00	0.00%
Total Recreation Operating Expenses	690,969.00	820,268.92	889,608.00	28.75%
01-510-58000 PARKS Ball Diamond - Bleachers	6,300.00	(6,035.73)	6,300.00	
01-510-58014 PARKS Ball Diamond - Dugout Covers - Fairgrounds	2,000.00	(1,119.58)	2,000.00	
01-510-58015 PARKS Ball Diamond - Netting at Stoco Diamond	12,049.00	9,259.60	-	
01-510-58016 PARKS - Tweed Rec Area - Park Benches - 6	3,000.00	2,775.89	4,000.00	
01-510-58017 PARKS - Tweed Rec Area Picnic Tables	3,000.00	3,250.72	5,000.00	
01-510-58018 PARKS Tweed Park - Replace 6 Trees	6,000.00	1,877.62	10,000.00	
01-510-58019 PARKS Purchase Recycling Bins	4,000.00	3,131.26	5,000.00	
01-510-58020 PARKS Tweed Park Vacuum Sweeper	3,000.00	2,784.97	-	
01-510-58021 PARKS Tweed Park Replace Benches	2,000.00	1,847.70	-	
01-510-58022 PARKS Tweed Park - Washroom Renovations	5,000.00	2,984.04	-	
01-510-58023 PARKS Seasonal Decorations	5,000.00	5,831.42	-	
01-510-58024 PARKS Jailhouse Renovations	10,000.00	6,234.32	-	
01-510-58025 PARKS Replace Pillars at Main Entrance	2,500.00	2,544.00	-	
01-510-58033 PARKS Kiwanis Playground	-	-	25,000.00	
01-510-58036 Downtown recycling bins	-	-	5,000.00	
01-510-58037 Downtown benches	-	-	2,000.00	
01-510-58038 Downtown trees in containers	-	-	2,000.00	
01-510-58039 Christmas decorations	-	-	5,000.00	
01-510-58040 Hamlet entrance signs	-	-	30,000.00	
01-125-58017 BR&E Capital Hydrant Painting	4,250.00	3,968.56	4,000.00	
01-510-58041 Outdoor Fitness Equipment Shelter	-	-	40,000.00	
01-510-58042 New Entrance Sign	-	-	5,000.00	
01-510-58043 Lighting	-	-	16,000.00	
01-510-58044 Replacement mower	-	-	15,000.00	
01-510-58045 Park fountain repair	-	-	2,000.00	
01-510-58046 Pillar repair	-	-	5,000.00	
01-510-58047 Cover over dugouts for Charlton	-	-	2,000.00	
01-510-58048 Marlbank Dome	-	-	94,000.00	
Total Parks Capital Expenses	68,099.00	39,334.79	284,300.00	317.48%
01-512-58014 HAMLET REC Actinolite Hall Improvements	3,000.00	-	3,000.00	
Total Actinolite Capital Expenses	3,000.00	-	3,000.00	0.00%
01-514-58014 HAMLET REC Marlbank Pavilion Improvements	3,000.00	-	3,000.00	
Total Marlbank Capital Expenses	3,000.00	-	3,000.00	0.00%
01-516-58014 HAMLET REC Queensborough Hall Improvements	3,000.00	1,076.70	3,000.00	
Total Queensborough Capital Expenses	3,000.00	1,076.70	3,000.00	0.00%
01-518-58014 HAMLET REC Thomasburg Hall Improvements	3,000.00	5,327.14	3,000.00	
Total Thomasburg Capital Expenses	3,000.00	5,327.14	3,000.00	0.00%
01-520-58016 ARENA Water Tower Stand	6,500.00	2,500.00	-	
01-520-58017 ARENA Tables	-	-	3,000.00	
01-520-58022 ARENA Roof Snow Stops	-	6.63	-	
01-520-58049 VFD replacement	-	-	7,300.00	
Total Arena Capital Expenses	6,500.00	2,506.63	10,300.00	58.46%
01-525-58050 Splash pad washroom floor painting	-	-	2,000.00	
01-525-58051 Splash pad pump	-	-	2,000.00	
Total Splash Pad Capital Expenses	-	-	4,000.00	#DIV/0!
01-530-58052 Library HVAC	-	-	59,020.00	
Total Library Capital Expenses	-	-	59,020.00	#DIV/0!
01-555-58051 Pool pumps	-	-	7,500.00	
Total Pool Capital Expenses	-	-	7,500.00	#DIV/0!
Total Recreation Capital Expenses	80,099.00	45,738.63	366,820.00	357.96%

Planning and Development Budget Detail

		2019 Budget	2019 Actual	2020 Budget	
01-105-40150	GRANT Canada Day	2,000.00	1,500.00	1,500.00	
01-120-40151	CD - Seniors Community Grant	-	3,703.89	21,296.00	
01-120-40153	CD - Canadian Experience Fund	-	25,000.00	50,000.00	
01-120-40400	Transfer from Reserves	-	-	86,757.76	
01-120-40410	CD Promotional Items Sold	500.00	617.25	500.00	
01-120-43190	CD Taste of Tweed	-	-	6,000.00	
01-120-43192	CD Farm to Table	14,950.00	17,610.00	-	
01-120-43200	CD Stoco Lake Black Crappie Tournament	8,300.00	9,766.00	5,300.00	
01-120-43201	CD Kids Fishing Tournament	-	-	-	
01-126-40222	CD Fly Fishing Tournament Revenues	-	7,455.00	4,500.00	
	Total Community Development Revenues	25,750.00	65,652.14	175,853.76	582.93%
01-280-40214	TILE DRAINAGE Revenue	6,794.00	8,158.82	6,794.00	
	Total Tile Drainage Revenues	6,794.00	8,158.82	6,794.00	0.00%
01-610-40224	REZONING Fees	6,000.00	7,200.00	6,000.00	
	Total Rezoning Revenues	6,000.00	7,200.00	6,000.00	0.00%
01-620-40226	MINOR VARIANCE Fees	1,200.00	1,800.00	1,200.00	
	Total Minor Variance Revenues	1,200.00	1,800.00	1,200.00	0.00%
	Total Planning & Development Revenues	39,744.00	82,810.96	189,847.76	377.68%
01-120-52000	CD Salary Expense	115,000.00	108,623.10	95,627.00	
01-120-52100	CD CPP	-	-	4,078.00	
01-120-52110	CD EI	-	-	1,509.00	
01-120-52120	CD Employer Health Tax	-	-	1,880.00	
01-120-52130	CD OMERS	-	-	8,194.00	
10-120-52140	CD WSIB	-	-	3,374.00	
01-120-52150	CD Group Insurance	1,240.00	849.92	771.00	
01-120-52160	CD Extended Health Care	6,000.00	4,607.50	5,080.00	
01-120-52180	CD Dental Plan	3,750.00	821.88	3,125.00	
01-120-52182	CD Supplies	250.00	30.21	250.00	
01-120-52184	CD Mileage	1,500.00	1,262.93	1,500.00	
01-120-52186	CD Phone	1,200.00	799.93	800.00	
01-120-52925	CD Floral Displays / Flags	10,000.00	9,339.65	13,000.00	
01-120-52935	CD Canada Day	7,000.00	6,333.32	7,100.00	
01-120-53190	CD Taste of Tweed	-	-	8,000.00	
01-120-53195	CD Farm To Table	17,950.00	20,374.28	-	
01-120-53200	CD Fishing Tournament	8,300.00	8,714.97	5,300.00	
01-120-53201	CD Professional Development	4,000.00	501.32	2,500.00	
01-120-53202	CD Health & Safety Training	500.00	-	500.00	
01-120-53203	CD Promotional Items	2,000.00	2,011.39	2,000.00	
01-120-53204	CD Sponsorship	5,000.00	4,409.52	4,500.00	
01-120-53206	CD Tradeshow	100.00	81.41	100.00	
01-120-53207	CD Advertising	7,300.00	3,919.77	10,300.00	
01-120-53209	CD Product Development	11,950.00	5,086.02	5,350.00	
01-120-53270	CD Insurance	-	-	424.00	
01-120-53285	CD Community Improvement Plan	-	13,440.97	25,000.00	
01-120-53350	Transfer to Reserves	-	15,000.00	-	
01-120-54200	CD Tourist Bureau Rent	8,500.00	8,400.00	8,500.00	
01-120-54210	CD Memberships	300.00	96.12	300.00	
01-120-54230	CD Web Design	5,500.00	1,585.99	8,000.00	
01-120-54250	CD Signs	500.00	610.56	500.00	
01-120-54255	CD Stoco Lake Plan	5,000.00	4,703.36	5,000.00	
01-120-54256	CD Tweed B.R. & E.	2,000.00	974.77	5,000.00	
01-120-54257	CD Jailhouse	11,500.00	10,874.11	11,500.00	
01-120-54301	CD - Seniors Community Grant	-	3,703.89	21,296.11	
01-120-54303	CD - Canadian Experience Fund Contracts	-	25,440.00	65,000.00	
01-126-52202	CD Fly Fishing Tournament Expense	-	4,617.12	4,500.00	
	Total Community Development Operating Expenses	236,340.00	267,214.01	339,858.11	43.80%
01-280-53200	TILE DRAINAGE Expense	6,794.00	8,158.82	6,794.00	
	Total Tile Drainage Operating Expenses	6,794.00	8,158.82	6,794.00	0.00%
01-610-53200	REZONING Expense	500.00	-	500.00	
	Total Rezoning Operating Expenses	500.00	-	500.00	0.00%
01-620-53200	MINOR VARIANCE Expense	3,100.00	3,329.19	3,100.00	
	Total Minor Variance Operating Expenses	3,100.00	3,329.19	3,100.00	0.00%
	Total Planning & Development Operating Expenses	246,734.00	278,702.02	350,252.11	41.96%

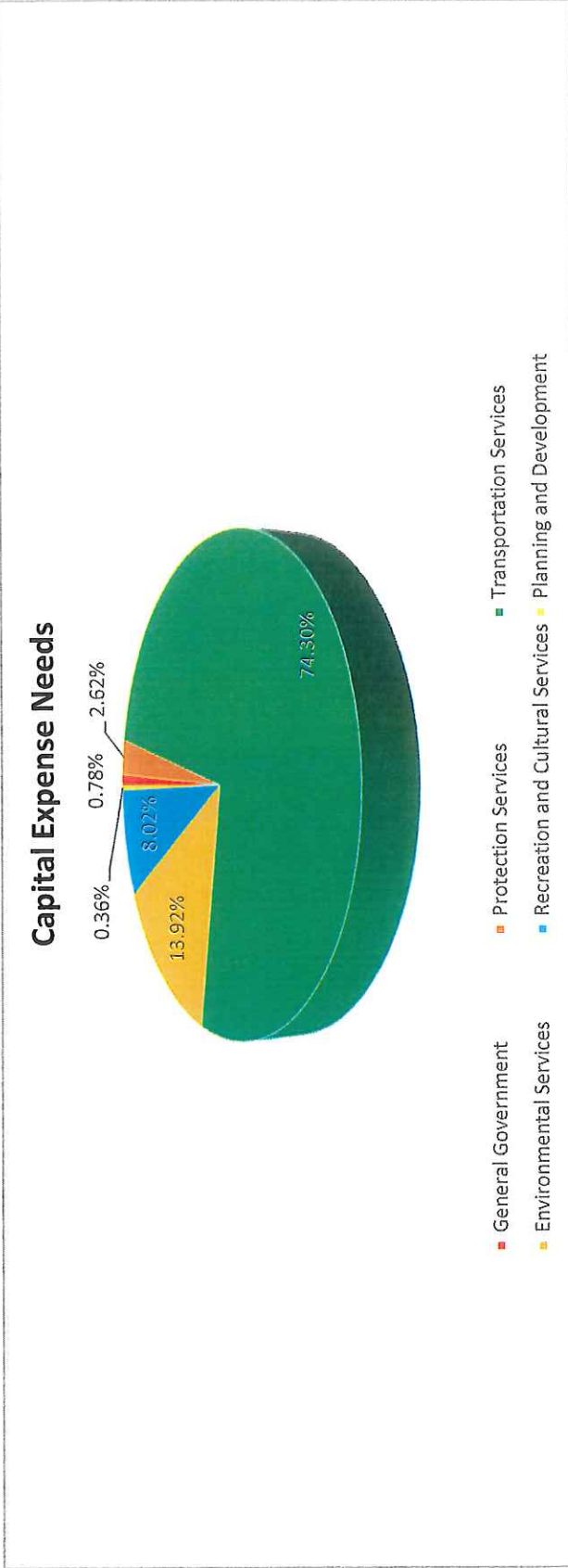
Planning and Development Budget Detail

		2019 Budget	2019 Actual	2020 Budget	
01-125-58014	BR&E Capital - Waterless Planters at Crosswalk	3,200.00	3,200.00	-	
01-125-58015	BR&E Capital - Planters	6,800.00	6,582.59	-	
01-125-58016	BR&E Capital - North & South Welcome Signs	25,000.00	8,242.24	16,757.76	
	Total Community Development Capital Expenses	35,000.00	18,024.83	16,757.76	-52.12%

Capital Expense Summary

General Government	0.78%	36,490.00
Protection Services	2.62%	123,000.00
Transportation Services	74.30%	3,492,194.30
Environmental Services	13.92%	654,374.00
Recreation and Cultural Services	8.02%	377,120.00
Planning and Development	0.36%	16,757.76

4,699,936.06



2020 Capital Projects

Department	Project	Budgeted Total Cost	Possible Funding Sources								Budgeted Total Funding	Total Municipal Tax Impact	Notes	
			Province	Federal	Other Grants	Reserves	Reserve Funds	Gas Tax/ Parkland	Other					
Admin	Admin building roof	10,000.00				10,000.00						10,000.00	-	Budget carried forward from 2019
	Library HVAC	59,020.00				59,020.00						59,020.00	-	
	Basement storage door	500.00										-	500.00	
	Entrance door indicator and mirror	500.00										-	500.00	
	Office furniture (desk and chair)	1,016.00				900.00						900.00	116.00	modernization for desks
Fire	Basement Dehumidifier - Option 2 70 Pint	474.00										-	474.00	
	Bathroom renovations	4,000.00				3,000.00						3,000.00	1,000.00	Budget carried forward from 2019
	Reface front of fire hall	50,000.00				50,000.00						50,000.00	-	Carry forward from 2019
	Repeater for radio system	20,000.00				20,000.00						20,000.00	-	modernization funding
	Off road vehicle for grass fire and rescue	22,500.00										-	22,500.00	
	High vol 4" and 2-1/2 hose replacement	7,500.00										-	7,500.00	
	2 Scott 4500 air packs and spare bottle	18,000.00										-	18,000.00	
	Heat alarm detector on building	5,000.00										-	5,000.00	Requires \$30 per month monitoring
	Tractor and Boom mower	266,000.00				266,000.00						266,000.00	-	50% modernization and rest. 4 yr loan at 2% from bag tag
	Rural Rds	Maribank Road - Option 1 Hotmix Asphalt	1,062,000.00	132,396.00							929,604.00		1,062,000.00	-
Reprids Road		86,000.00			86,000.00							86,000.00	-	4 yr loan at 2% from bag tag
Bridge	Hawkins Bay Bridge replacement	1,776,194.30	590,274.30	885,500.00								1,776,194.30	-	ICIP funding
	EA and studies to replace Greatix Bridge with culverts	50,000.00			50,000.00							50,000.00	-	
Gravel/Pit Garage	Option 2	80,000.00										-	80,000.00	
	Sand Storage Coverall Building - Stocoyard	252,000.00			252,000.00							252,000.00	-	modernization funding
W&S	Lagoon Expansion Project	560,000.00			560,000.00							560,000.00	-	
	3 fire hydrants with shut off valves	26,000.00										-	26,000.00	
WDS	OCWA Water	29,390.00										-	29,390.00	
	OCWA Sewer	12,984.00										-	12,984.00	
	Blue Metric Request - Hunt Road	18,000.00										18,000.00	-	
	Blue Metric Request - Maribank Road	8,000.00										8,000.00	-	

2020 Capital Projects

Department	Project	Budgeted Total Cost	Possible Funding Sources							Budgeted Total Funding	Total Municipal Tax Impact	Notes
			Province	Federal	Other Grants	Reserves	Reserve Funds	Gas Tax/ Parkland	Other			
Parks	Arena - tables	3,000.00									3,000.00	
	Arena - VFD replacement	7,300.00									7,300.00	
	Bail diamond - shade and rain covers for dugouts	2,000.00				2,000.00					2,000.00	from 2019
	Bail diamond - bleachers (2)	6,300.00									6,300.00	
	Tweed Rec Area - benches	4,000.00									4,000.00	parkland
	Tweed Rec Area - Outdoor Fitness Equipment Shelter	40,000.00							40,000.00			
	Tweed Rec Area - New Entrance Sign	5,000.00									5,000.00	
	Tweed Rec Area - Lighting	16,000.00									16,000.00	Insurance grants funded
	Tweed Rec Area - Picnic Tables	5,000.00			5,000.00						5,000.00	
	Pool - pool pumps	7,500.00									7,500.00	
	Splash pad - washroom floor painting	2,000.00									2,000.00	
	Splash pad - Pump	2,000.00									2,000.00	
	Parks - tree removal and planting	10,000.00									10,000.00	
	Parks - Garbage/recycling bins	5,000.00									5,000.00	
	Parks - replacement mower	15,000.00				15,000.00					15,000.00	
	Parks - park fountain repair	2,000.00									2,000.00	
	Parks - pillar repair	5,000.00									5,000.00	
	Parks - cover over dugouts at Charlton for safety	2,000.00				2,000.00					2,000.00	Carry over of 2019 budget
	Downtown - recycling bins	5,000.00									5,000.00	
	Downtown - benches (2)	2,000.00									2,000.00	
Downtown - two trees in containers	2,000.00									2,000.00		
Marbank Rec Area - dome replacement	94,000.00			84,000.00						84,000.00	Trillium funding	
Misc - Christmas decorations	5,000.00									5,000.00		
Misc - fire hydrants	4,000.00									4,000.00		
Misc - Hamlet Entrance Signs	30,000.00				30,000.00					30,000.00		
Misc - Kiwanis Accessible Playground	25,000.00				25,000.00					25,000.00		

Taxation Budget Detail

	2019 Budget	2019 Actual	2020 Budget
01-110-41010 ADMIN Property Taxation	4,012,557.00	4,012,635.49	4,114,861.53
01-110-40100 ADMIN Canada Grant - in - Lieu	2,000.00	4,045.36	3,918.15
01-110-40105 ADMIN Ontario Grant - in - Lieu	13,500.00	12,588.11	18,819.41
01-110-40110 ADMIN LCBO Grant - in - Lieu	1,500.00	1,498.16	1,376.53
01-110-40115 ADMIN Hydro One Grant - in - Lieu	15,000.00	16,183.17	-
01-110-40116 ADMIN Own PILs	-	-	6,191.35
01-110-40117 ADMIN Other Municipalities PILs	-	-	503.95
Total Taxation Levy Revenues	4,044,557.00	4,046,950.29	4,145,670.92
			2.50%

2020 Taxation

Assessment

Tax Rate

Tax Billings

Tax Billing

Code	Type	Amount	Tax Ratio	% of Full Rate	Municipal Rate	County Rate	Education Rate	Total Tax Rate	Municipal Billing	County Billing	Education Billing	Total Tax Billing
RTEP	Residential Taxable Full	482,884,379	1.0000	100%	0.662110%	0.291040%	0.161000%	1.114148%	3,197,225.16	1,405,884.77	777,448.85	5,380,558.78
RTEP	Residential Taxable Full	72,541,291	1.0000	100%	0.662110%	0.291040%	0.161000%	1.114148%	480,303.05	211,123.88	116,791.48	808,218.41
RTEP	Residential Taxable Full	3,446	1.0000	100%	0.662110%	0.291040%	0.161000%	1.114148%	22.82	10.03	5.55	38.39
RTFS	Residential Taxable Full	1,344,253	1.0000	100%	0.662110%	0.291040%	0.161000%	1.114148%	8,900.43	3,912.31	2,164.25	14,976.99
		556,773,989							3,688,451	1,620,431	896,405	6,209,288
MTEP	Multi Residential Taxable Full	5,510,565	1.1535	100%	0.763744%	0.335714%	0.161000%	1.260458%	42,086.60	18,499.54	8,872.01	69,458.35
MTES	Multi Residential Taxable Full	303,813	1.1535	100%	0.763744%	0.335714%	0.161000%	1.260458%	2,320.35	1,019.94	489.14	3,829.44
MTFP	Multi Residential Taxable Full	3,998	1.1535	100%	0.763744%	0.335714%	0.161000%	1.260458%	30.53	13.42	6.44	50.39
MTFS	Multi Residential Taxable Full	1,924	1.1535	100%	0.763744%	0.335714%	0.161000%	1.260458%	14.69	6.46	3.10	24.25
		5,820,300							44,452	19,540	9,371	73,362
FTEP	Farm Taxable Full	39,210,900	0.2500	100%	0.165527%	0.072760%	0.040250%	0.278537%	64,904.81	28,529.81	15,782.39	109,217.01
FTES	Farm Taxable Full	10,520,200	0.2500	100%	0.165527%	0.072760%	0.040250%	0.278537%	17,413.82	7,854.49	4,234.38	29,302.69
		49,731,100							82,319	36,184	20,017	138,520
TTEP	Managed Forests Taxable Full	5,711,548	0.2500	100%	0.165527%	0.072760%	0.040250%	0.278537%	9,454.13	4,155.72	2,298.90	15,908.80
TTES	Managed Forests Taxable Full	816,041	0.2500	100%	0.165527%	0.072760%	0.040250%	0.278537%	1,350.77	593.75	328.46	2,272.98
TTFP	Managed Forests Taxable Full	45,145	0.2500	100%	0.165527%	0.072760%	0.040250%	0.278537%	74.73	32.85	18.17	125.75
TTFS	Managed Forests Taxable Full	21,706	0.2500	100%	0.165527%	0.072760%	0.040250%	0.278537%	35.93	15.79	8.74	60.46
		6,594,440							10,916	4,798	2,654	18,368
	Total Residential Taxes	618,919,209							3,824,137.88	1,680,952.96	928,446.84	6,433,537.68
CT	Commercial Taxable Full	18,516,900	1.1000	100%	0.728321%	0.320144%	0.960537%	2.009001%	134,858.08	59,278.74	177,855.51	371,992.73
CH	Commercial Taxable Full Shared PIL	934,000	1.1000	100%	0.728321%	0.320144%	0.960537%	2.009001%	6,802.52	2,990.14	8,971.42	18,764.07
C7	Commercial Small Scale On Farm Business	10,600	1.1000	100%	0.728321%	0.320144%	0.257500%	1.305964%	77.20	33.94	27.50	138.43
CU	Commercial Taxable Excess Land	298,500	1.1000	70%	0.509825%	0.224100%	0.672376%	1.406301%	1,521.83	668.94	2,007.04	4,197.81
CX	Commercial Taxable Vacant Land	229,600	1.1000	70%	0.509825%	0.224100%	0.672376%	1.406301%	1,170.56	514.53	1,543.78	3,228.87
XT	Commercial (New Construction) Taxable Full	15,008,800	1.1000	100%	0.728321%	0.320144%	0.960537%	2.009001%	109,512.22	48,049.71	144,165.08	301,527.01
XU	Commercial (New Construction) Taxable Excess Land	290,400	1.1000	70%	0.509825%	0.224100%	0.672376%	1.406301%	1,480.53	650.79	1,852.58	4,083.90
		35,288,200							255,223	112,187	336,523	703,933
	<i>Education portion kept by municipality (CH)</i>								8,971.42	-	8,971.42	-
									264,194.35	112,186.79	327,551.68	703,932.82
IT	Industrial Taxable Full	1,945,100	1.1292	100%	0.747654%	0.328542%	1.030000%	2.106296%	14,542.63	6,392.41	20,034.53	40,969.57
IH	Industrial Taxable Full Shared PIL	52,000	1.1292	100%	0.747654%	0.328542%	1.030000%	2.106296%	388.78	170.89	335.60	1,095.27
IU	Industrial Taxable Excess Land	115,600	1.1292	65%	0.485975%	0.213517%	0.257500%	0.957093%	561.79	246.94	297.67	1,106.40
IX	Industrial Taxable Vacant Land	66,000	1.1292	65%	0.485975%	0.213517%	0.669500%	1.369093%	320.74	140.99	441.87	903.60
JT	Industrial (New Construction) Taxable Full	782,700	1.1292	100%	0.747654%	0.328542%	1.030000%	2.106296%	5,851.89	2,572.28	8,061.81	16,485.98
JU	Industrial (New Construction) Taxable Excess Land	21,600	1.1292	65%	0.485975%	0.213517%	0.669500%	1.369093%	104.97	46.14	144.61	295.72
		2,982,000							21,771	9,570	29,516	60,857
	<i>Education portion kept by municipality (IH)</i>								595.60	-	595.60	-
									22,366.40	9,559.66	28,980.49	60,856.55
PT	Pipeline Taxable Full	776,000	0.8219	100%	0.544188%	0.239205%	0.960337%	1.743751%	4,222.90	1,856.23	7,452.22	13,531.35
	Total Commercial Taxes	39,047,200.00							290,723.65	123,612.68	363,984.59	778,320.72
	Total Regular Taxes	657,966,409							4,114,861.53	1,804,565.64	1,292,431.23	7,211,858.40

2020 Taxation

Code	Type	Assessment	Amount	Tax Ratio	% of Full Rate	Municipal Rate			County Rate			Education Rate			Total Tax Rate	Municipal Billing			County Billing			Education Billing			Total Tax Billing
						Rate	Rate	Rate	Rate	Rate	Rate	Rate	Rate	Rate		Rate	Rate	Rate	Rate	Rate	Rate	Rate	Rate	Rate	
CF	Commercial Payment in Lieu Full (keep education)	614,700	1.1000	100%	0.728521%	0.320144%	0.866537%	2.009001%	4,476.99	1,957.92	5,904.42	12,348.93													
CG	Commercial Payment in Lieu General (no education)	1,533,400	1.1000	100%	0.728521%	0.320144%	0.900000%	1.045464%	11,168.07	4,909.08	-	15,077.15													
HF	Landfill Payment in Lieu Full (keep education)	15,000	1.1000	100%	0.728521%	0.320144%	0.721946%	1.770410%	116.53	51.22	115.51	283.27													
RG	Residential Payment in Lieu General (no education)	309,600	1.0000	100%	0.662110%	0.291040%	0.000000%	0.953149%	2,049.89	901.06	-	2,950.95													
RPEP	Residential payment in Lieu Full Taxable Tenant of Province	1,034,802	1.0000	100%	0.662110%	0.291040%	0.161000%	1.114149%	6,851.53	3,011.68	1,666.03	11,529.24													
RPEF	Residential payment in Lieu Full Taxable Tenant of Province	16,985	1.0000	100%	0.662110%	0.291040%	0.161000%	1.114149%	112.46	49.43	27.35	188.24													
RPF	Residential payment in Lieu Full Taxable Tenant of Province	1,427	1.0000	100%	0.662110%	0.291040%	0.161000%	1.114149%	9.45	4.15	2.30	15.90													
RPF	Residential payment in Lieu Full Taxable Tenant of Province	686	1.0000	100%	0.662110%	0.291040%	0.161000%	1.114149%	4.54	2.00	1.10	7.64													
		3,527,600							24,789.46	10,896.55	7,716.71	43,402.72													
	Total PIL	3,527,600							6,019.93	-	6,019.93	-													
	E Exempt	33,351,700							30,809.39	10,896.55	1,696.78	43,402.72													
	Total Municipality	694,845,709							4,145,670.92																

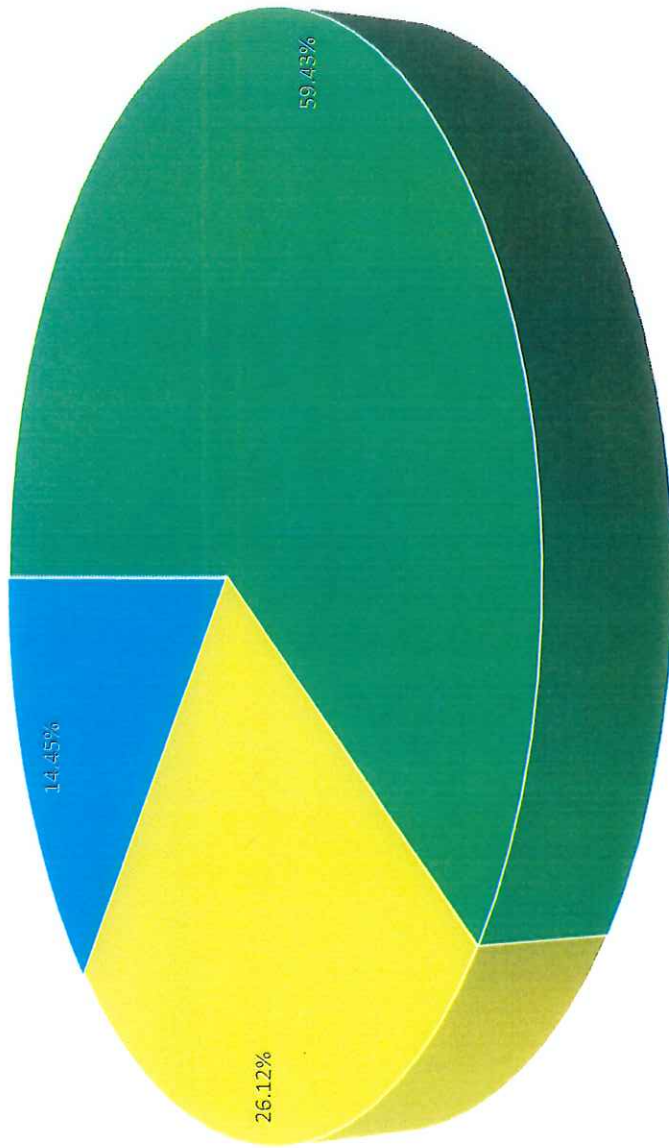
Tax Rates and Tax Impact

	2019 Assessments	2020 Assessments	2020 Municipal Tax Rate
Residential (RT & RG & RP)	538,035,005	558,136,869	0.662110%
Multi Residential (MT)	5,773,400	5,820,300	0.763744%
Farm (FT)	48,271,957	49,731,100	0.165527%
Managed Forests (TT)	6,059,585	6,594,440	0.165527%
Commercial (CT & CH & CF & CG)	21,202,194	21,598,400	0.728321%
Commercial Small Scale on Farm Business (C7)	-	10,600	0.728321%
Commercial Excess Land (CU)	290,605	298,500	0.509825%
Commercial Vacant Land (CX)	534,825	229,600	0.509825%
Commercial New Construction (XT)	12,912,200	15,008,800	0.728321%
Commercial New Construction Excess land (XU)	37,850	290,400	0.509825%
Industrial (IT & IH)	1,952,895	1,997,100	0.747654%
Industrial Excess Land (IU)	111,950	115,600	0.485975%
Industrial Vacant Land (IX)	85,700	66,000	0.485975%
Industrial New Construction (JT)	341,675	782,700	0.747654%
Industrial New Construction Excess Land (JU)	21,200	21,600	0.485975%
Pipeline (PT)	759,375	776,000	0.544188%
Landfill (HF)	107,060	16,000	0.728321%
Exempt (E)	32,112,060	33,351,700	
	668,609,536	694,845,709	3.92%

Impact per Household

2019 Assessment	200,000
Municipal Tax Rate	0.674000%
2019 Municipal Taxes Owing	\$ 1,348.00
2020 Assessment (2019 at 3.92% increase)	207,848
Municipal Tax Rate	0.662110%
2020 Municipal Taxes Owing	\$ 1,376.18
Increase in Municipal Portion of Taxes	\$ 28.18

Tax Rate Apportionment



■ Municipal Rate ■ County Rate ■ Education Rate

Projected Reserves and Reserve Funds and Obligatory Reserve Funds - 2020 Budget

	03-100-25000	03-100-25800	03-100-25750	03-100-25600	03-100-25601	03-100-25602	03-100-25603	03-100-25110	03-100-25111	03-100-25112	03-100-25113	03-100-25200	03-100-25400	03-100-25804	03-100-25804	03-100-25500	03-100-25808	03-100-25801	03-100-25803	03-100-25201	03-100-25807	31-Dec-20	
	01-Jan-20	Budgeted	Surplus	Transfers From -	Transfers From -	Interest	Transferred To	Budgeted	Transfers To	Operating	Capital	Operating	Capital	Operating	Capital	Operating	Capital	Operating	Capital	Operating	Capital	Operating	Capital
<i>Working Capital</i>																							
Working Capital	697,872.53																						126,949.51
<i>General Government</i>																							
Municipal Building	104,394.86																						20,374.86
Modernization	476,782.71																						96,882.71
<i>Protection Services</i>																							
Fire equipment	82,644.63	100,000.00																					180,000.00
Firehall	67,927.49																						17,927.49
Fire Equip mtce	20,000.00																						20,000.00
Firefighter wage average	15,000.00																						15,000.00
<i>Transportation Services</i>																							
Public Works	-	100,000.00																					100,000.00
Public Works - Winter Mtce	100,000.00																						100,000.00
Public Works - Bridges	529,278.21																						178,858.21
Public Works - Overtime	15,000.00																						15,000.00
Public Works - Contingency	15,000.00																						15,000.00
<i>Environmental Services</i>																							
Water and Sewer	1,209,407.13	336,755.00																					1,160,261.96
<i>Recreation Services</i>																							
Parks and recreation	107,975.10	75,000.00																					148,975.10
Kiwanis Playground	24,490.00																						24,490.00
Arena	130,823.00	76,000.00																					206,823.00
Soccer	6,289.44																						6,289.44
Heritage	43,000.00																						43,000.00
Hamlets (see below)	56,513.16	12,000.00																					68,513.16
<i>Planning and Development</i>																							
Community Improvement	68,780.00																						27,022.24
Teeny Tiny Summit	3,165.23																						3,165.23
	<u>3,774,343.49</u>	<u>699,755.00</u>																					<u>2,574,532.91</u>

Projected Reserves and Reserve Funds and Obligatory Reserve Funds - 2020 Budget

	01-Jan-20	Budgeted	Surplus	Interest	Transfers From -	Transfers From -	31-Dec-20
	Transfers To	Transfers To	Transferred To	Operating	Capital	Capital	
Village Infrastructure (hydro)	04-100-25900	170,699.83	3,400.00	174,099.83	-	-	-
Aggregate	04-100-26000	137,236.40	4,000.00	-	-	-	141,236.40
Waste Site	04-100-26500	1,146,852.82	12,500.00	90,000.00	26,000.00	1,357,458.82	1,357,458.82
		1,454,789.05	19,900.00	90,000.00	200,099.83	1,498,695.22	1,498,695.22

Total Reserves and Reserve Funds

4,073,228.13

Total net transfers to/from reserves - 1,155,904.41

Total Expenses 12,823,115.76
 Less Capital purchases - 4,568,294.30
 Plus amortization estimate 2,005,418.00
 Total PSAB Expenses 10,260,239.46

Reserves and discretionary reserve funds as percentage of PSAB expenses 39.70%

Parkland	04-100-26600	68,538.15	8,250.00	1,300.00	40,000.00	38,088.15
Gas Tax	04-100-26800	564,767.43	374,000.00	6,500.00	929,604.00	15,663.43
Total Obligatory Reserve Funds		633,305.58	382,250.00	7,800.00	969,604.00	53,751.58

Hamlets - feeds above account

Actinolite - hall		11,800.40	3,000.00	-	-	14,800.40
Actinolite - beautification		6,107.20	3,000.00	-	-	6,107.20
Marlbank - ball diamond		4,614.53	3,000.00	-	-	7,614.53
Marlbank - beautification		10,356.73	3,000.00	-	-	10,356.73
Queensborough - hall		8,992.80	3,000.00	-	-	11,992.80
Queensborough - beautification		6,171.93	3,000.00	-	-	6,171.93
Thomasburg - hall		10,485.02	3,000.00	-	-	13,485.02
Thomasburg - beautification		2,015.45	12,000.00	-	-	2,015.45
		56,513.16	12,000.00	-	-	68,513.16

Budget Reconciliation Required under O.Reg. 284/09

Budgeted Revenues	
Operating	8,497,921.46
Capital	4,325,194.30
	12,823,115.76
Less transfers from reserves	(2,099,665.41)
	10,723,450.35
Budgeted Expenses	
Operating	8,123,179.70
Capital/Non-operating	4,699,936.06
	12,823,115.76
Less transfers to reserves	(943,761.00)
Less TCA additions	(4,568,294.30)
Plus amortization	2,005,418.00
Plus change in landfill closure and post closure liability	14,000.00
	9,330,478.46

Notes:

- 1 Transfers to and from reserves are not revenues or expenses under PSAB definitions and are therefore removed from the totals.
- 2 Additions to tangible capital assets are not expenses under the PSAB definition and are assets and therefore are removed from the totals.
- 3 Amortization is required under PSAB as an the allocation of the current year use of the tangible capital assets owned by the Municipality. Allocations are based on estimated expected useful lives on a straightline basis.
- 4 Landfill closure and post closure liability is the estimate of the future costs of closing and monitoring landfills owned by the Municipality. The estimated change in this liability can be excluded from tax rate determinations and therefore needs to be added back in to the PSAB budget.